

The List of Directors, Officers and Auditors

<Directors and Auditors>

Representative Director and Chairman of the Board	Takashi Yamanouchi
Representative Director	Kiyoshi Ozaki
Representative Director	Seita Kanai
Director	Yuji Harada
Director	Akira Marumoto
Director	Masamichi Kogai
Director	Hiroataka Kanazawa
Director	Yuji Nakamine
Director	Ichiro Sakai
Director	Taizo Muta
Corporate Auditor (Full time)	Junichi Yamamoto
Corporate Auditor (Full time)	Kazuyuki Mitate
Corporate Auditor	Isao Akaoka
Corporate Auditor	Masahide Hirasawa
Corporate Auditor	Takao Hotta

<Executive Officers>

* President and CEO	Takashi Yamanouchi	
* Executive Vice President and CFO	Kiyoshi Ozaki	Assistant to President; Oversight of Corporate Planning Domain; In charge of Financial Services and Global Auditing
* Executive Vice President	Seita Kanai	Assistant to President; In charge of promoting Mono Tsukuri Innovation, Brand Enhancement and Quality Assurance
* Senior Managing Executive Officer	Yuji Harada	In charge of CSR, Environment and Corporate Communications; Assistant to the CFO; Assistant in charge of Fleet Sales
* Senior Managing Executive Officer	Akira Marumoto	In charge of Corporate Planning, Profit Control, Product Strategy, Corporate Brand Enhancement and Cost Innovation
* Senior Managing Executive Officer	Masamichi Kogai	Oversight of Production and Purchasing; In charge of Business Logistics and IT Solution; Assistant to the Officer in charge of promoting Mono Tsukuri Innovation
* Senior Managing Executive Officer	Hiroataka Kanazawa	In charge of R&D; Assistant to the Officer in charge of promoting Mono Tsukuri Innovation; President, Mazda Engineering & Technology Co., Ltd.
* Senior Managing Executive Officer	Yuji Nakamine	Oversight of Global Marketing, Sales and Customer Service; In charge of Customer Tsunagari Innovation; President, Mazda South East Asia Ltd.

Managing Executive Officer	James J. O'Sullivan	President and CEO, Mazda Motor of America, Inc. (Mazda North American Operations)
Managing Executive Officer	Keishi Egawa	In charge of New Emerging Market Operation (Latin America); President and CEO, Mazda Motor Manufacturing de Mexico, S.A. de C.V.
Managing Executive Officer	Nobuhide Inamoto	In charge of Domestic Business, Fleet Sales and Customer Service
Managing Executive Officer	Koji Kurosawa	In charge of Secretariat, Human Resources, General & Legal Affairs, Compliance, Risk Management and Mazda Hospital
Managing Executive Officer	Jeffrey H. Guyton	President and CEO, Mazda Motor Europe GmbH
Managing Executive Officer	Noriaki Yamada	In charge of China Business; Chairman and CEO, Mazda Motor (China) Co., Ltd.
Managing Executive Officer	Kazuki Imai	In charge of Purchasing
Executive Officer	Toshinori Kusuhashi	In charge of Overseas Project; Assistant to the Officer in charge of Production
Executive Officer	Minoru Mitsuda	Assistant to the Officer in charge of Corporate Planning and Corporate Communications; In charge of Corporate Liaison; Oversight of Tokyo Office (Resident in Tokyo)
Executive Officer	Masafumi Nakano	General Manager, Quality Div.
Executive Officer	Kiyotaka Shobuda	In charge of Production; General Manager, Production Engineering Div.; Assistant to the Officer in charge of Cost Innovation;
Executive Officer	Kiyoshi Fujiwara	In charge of Product Planning, Program Management, Design and ASEAN Strategy Promotion; Assistant to the Officer in charge of Cost Innovation
Executive Officer	Masahiro Moro	Assistant to the Officer with Oversight of Global Sales Domain and in charge of promoting Customer Tsunagari Innovation; In charge of Global Sales & Marketing
Executive Officer	Akira Koga	Executive Vice President, Mazda Motor of America, Inc. (Mazda North American Operations)
Executive Officer	Takashi Furutama	General Manager, Corporate Planning & Development Div.; Assistant to the Officer in charge of Cost Innovation
Executive Officer	Philip J. Waring	COO, Sales, Mazda Motor Europe GmbH
Executive Officer	Nariaki Uchida	General Manager, Hofu Plant
Executive Officer	Mitsuo Hitomi	General Manager, Powertrain Development Div.; Assistant to the Officer in charge of Cost Innovation
Executive Officer	Takahisa Sori	General Manager, Vehicle Development Div.; Assistant to the Officer in charge of Cost Innovation
Executive Officer	Masatoshi Maruyama	General Manager, Hiroshima Plant
Executive Officer	Takeshi Fujiga	General Manager, Human Resources Office; Assistant to the Officer in charge of Safety, Health and Disaster Prevention.
Executive Officer	Kazuhisa Fujikawa	General Manager, Purchasing Div.; Assistant to the Officer in charge of Cost Innovation
Executive Officer	Kazuyuki Fukuhara	General Manager, Domestic Business Div.

Note: Mark of “*” stands for the Executive Officers who also hold the post of Director.